FAYETTEVILLE STATE UNIVERSITY

MINUTES BOARD OF TRUSTEES' MEETING J. C. Jones Board Room, Charles Chesnutt Library Thursday, December 13, 2012 12:30 p.m.

The Fayetteville State University Board of Trustees convened on Thursday, December 13, 2012, at 12:40 p.m. in the J. C. Jones Board Room in the Charles Chesnutt Library. Chairman Lucy Vidal-Barreto presided and Trustee Emeritus Julius Fulmore, Jr. delivered the invocation.

ROLL CALL

The following trustees were in attendance: Jermaine Coble, Shirish Devasthali, Edward Dickerson, Terence Murchison, Vedas Neal, Juanita Pilgrim, Donald Porter, Sylvia Ray, J. Wayne Riggins, Lucy Vidal-Barreto and Ruth Dial Woods. Trustee Emeriti W. T. Brown and Julius A. Fulmore, Jr. were also in attendance. Trustees Jerry Dean and John Griffin, Jr. were not in attendance.

Before proceeding into the main portion of the meeting, Chairman Lucy Vidal-Barreto read the State Government Ethics Act to remind all members of the Board of their duty to avoid conflicts of interest and appearances of conflict under this Act. The State Ethics Commission in reviewing Statement of Economic Interests for Dr. Edward E. Dickerson, IV, Mrs. Juanita Pilgrim, Mr. Donald Porter, Dr. J. Wayne Riggins, and Dr. Ruth Dial Woods, did not find an actual conflict of interest or the potential for a conflict of interest.

APROVAL OF MINUTES

It was moved by Trustee Vedas Neal and properly seconded by Trustee Donald Porter that the minutes of the regular Board meeting held September 20, 2012, be accepted as printed and distributed. *The motion carried*.

COMMITTEE REPORTS

Academic Affairs and Personnel Committee – Trustee Terence Murchison, Acting Chair Dr. Jon Young, Provost and Vice Chancellor for Academic Affairs, presented an update for the Division of Academic Affairs. Dr. Young discussed the impact of the budget reductions on Academic Affairs. As the budget is based on projected enrollment and enrollment is slightly down due to the revision of our admission and progression standards, our 2012-13 budget enrollment was reduced by \$3 million. This has also resulted in 171 fewer class sections. However, retention and graduation rates continue to climb.

The Academic Affairs Division expects to increase revenue by increasing grant proposals. The goal of the Education Department is to become self-supporting. The Continuous Improvement Report (CIR) will provide additional funding to the departments. The CIR is funded by Summer School revenue. Intent to plan a Ph.D. in Entrepreneurship is in the works. This degree will prepare faculty members to teach entrepreneurship courses in business schools and liberal arts colleges. (See Agenda Item 3-A)

Dr. Young presented the proposed tuition and fees for 2013-14. He stated that student forums were held, with equal representation from the student body and faculty, to discuss the proposed fees. A justification for the athletic and tech fee were shared. Trustee Murchison made a motion to approve the 2013-14 proposed Tuition and Fees. Trustee Porter seconded the motion. *The motion carried*. (See Agenda Item 3-B)

<u>Audit Committee</u> – Trustee Donald Porter, Acting Chair

Mr. Robert Stogner, Internal Auditor, provided an Internal Audit Update. The State Audit Office completed their Annual Financial Audit Statement for 2012. FSU received a clean audit. This is the third consecutive year with a clean audit. Mr. Stogner announced that Mrs. Barbara Adcox, former Internal Auditor with FSU, has returned to the Internal Audit Office. (See Agenda Item 8-A)

<u>Business and Finance Committee</u> – Trustee Juanita Pilgrim, Chair Mr. Robert Botley, Vice Chancellor for Business and Finance, provided a budget update. He announced that the University received a clean audit and has done so for the past three years. The total authorized budget as of October 31, 2012, is \$70,180,146 and total adjusted budget is \$68,637,787. (See Agenda Item 4-A) Mr. Robert Botley also provided an update on the status of all capital projects. (See Agenda Item 4-B)

Mr. Botley introduced a resolution to approve the issuance of Special Obligation Bonds. FSU is planning to renovate and expand the Rudolph Jones Student Center which is to be financed with proceeds from tax-exempt obligations. Chair Juanita Pilgrim made a motion that the Board approve the Resolution of the Board of Trustees of Fayetteville State University Approving the Issuance of Special Obligation Bonds. Trustee Donald Porter seconded the motion. *The motion carried.* (See Agenda Item 4-C)

A resolution to approve reimbursement from the proceeds of certain tax-exempt obligations for capital expenditures pertaining to the expansion and renovation of the Rudolph Jones Student Center was introduced. FSU is planning to renovate and expand the Rudolph Jones Student Center which is to be financed with proceeds from tax-exempt obligations. Trustee Edward Dickerson made a motion to approve the Resolution of the Board of Trustees of Fayetteville State University declaring its intent to cause Fayetteville State University to be reimbursed for capital expenditures incurred in connection with the expansion and renovation of the Rudolph Jones Student Center

from the proceeds of certain tax-exempt obligations to be issued. Trustee Jermaine Coble seconded the motion. *The motion carried.* (See Agenda Item 4-D)

Mr. Robert Botley also requested that the Board approve an increase in parking fines and fees. Trustee Edward Dickerson made a motion to approve the increase in parking fines and fees as presented by the University. Trustee Porter seconded the motion. *The motion carried.* (See Agenda Item 4-E)

Institutional Advancement – Trustee Shirish Devasthali, Acting Chair Dr. Harriet Davis, Associate Vice Chancellor for Development, provided an overview of activities and accomplishments in the Division of Institutional Advancement in the absence of Mr. Getchel Caldwell, Vice Chancellor for Institutional Advancement. Total funds raised for the period July 1, 2012 – December 3, 2012 were \$881,273. Institutional Advancement recently released a new appeal under the banner "The Fund for FSU," formerly called "The Annual Fund."

Planning for the campaign for FSU is ongoing. A campaign draft budget was presented to Chancellor Anderson's cabinet. Major prospects are being identified and the Campaign Leadership Team has been identified. Funds raised to-date from FY-12 to the present total \$2.1 million. The FSU Foundation has set new fundraising strategies and goals.

The University of North Carolina General Administration is proposing a new pilot program that involves shared services among the universities. Some of the services provided by the proposed program are planned giving support, screening of major prospects and social media support.

Chancellor James Anderson was profiled in the news on several occasions. The profiles were unprecedented and positive. Also, the Chinese delegation visited the University. Acting Chair Devasthali stated that the committee recommended there be more visibility of FSU through participation in the community by staff, administration, trustees, and students. (See Agenda Item 5A)

Student Affairs – Trustee Vedas Neal, Chair

Dr. Janice Haynie, Vice Chancellor for Student Affairs, provided an update of the Division of Student Affairs. Dr. Haynie stated that the renovation of Lilly Gym has been completed and that students are utilizing the facility. Basketball courts outside of Vance and Bryant Halls have been removed for security purposes. Several weeks ago, Dr. Haynie, along with 420 other American educators, attended a College Board initiative in Beijing, China. The initiative's purpose is to have American educators encourage American students to study in China. FSU currently has two post-graduate students who attend Inner Mongolia University. Beginning the spring semester, students who are planning to reside on campus must complete an online, **mandatory** alcohol education program. (See Agenda Item 6-A)

Dr. Edward McLean, Athletic Director, provided an update for the Department of Athletics. Mr. Kevin Wilson was hired as the Athletic Director for Development and Marketing. Mr. Wilson shared that the unit received \$10,000 from Owens Bourdeaux Florist and \$5,000 from the North Carolina Educational Lottery. These gifts were presented to the girls' basketball team for scholarships and operations. Dr. McLean shared that he is still in the process of searching for a new head football coach.

Dr. McLean congratulated our volleyball team on winning the 2012 CIAA Volleyball Championship. Coach Johnson was named CIAA Volleyball Coach of the Year. Joi Emanuel was named CIAA MVP. Ifeyinwa Nwokolo was named CIAA Player of the Year and named to the CIAA Tournament team and to the Atlantic Region All-Tournament Team. A celebration for the FSU Volleyball team will be held on January 8, 2013. (See Agenda Item 6-B)

STUDENT REPORT

Trustee Jermaine Coble provided an update on Student Government Association (SGA) activities. Trustee Coble shared a video highlighting some of the remarkable events held by the SGA this semester to include Growing Green, Career Fair, A Night with Bobby Seale, 2012 Student Elections, and the March on Murchison to name a few. The SGA motto is "The World is Yours" and Trustee Coble suggests that it can be done through better communications, voter empowerment, revamping Bronco Pride, you speak and we listen, and community service. Trustee Riggins commented that he was proud of Jermaine and the SGA regarding what they've done in regards to getting the students involved in voter registration. Dr. W. T. Brown reiterated those sentiments.

Trustee Coble states that one way in which he'd like to increase Bronco Pride is by investing in a banner that says Bronco Coral at the football games. The band has moved to the football section and having the banner would bring about a cohesiveness among the students. The SGA continues to do volunteer work that includes working at the Salvation Army Kitchen.

CHAIRMAN'S REMARKS

Chairman Lucy Vidal-Barreto recognized past chairman, Terence Murchison, for his exemplary service and leadership as chair for the past two years. She presented Chairman Murchison with a plaque and thanked him for his contributions to the Board. Chairman Murchison expressed his sentiments about working with a great Board during his tenure as Chair.

Chairman Vidal-Barreto shared some of the activities that she has been involved in since becoming chair. She and former chair, Terence Murchison, met with President Tom Ross in October to discuss Chancellor James Anderson's Assessment. They also discussed new trustee appointments for 2013. Six Board members' terms will expire in June 2013, and Chairman Vidal-Barreto will work with Chancellor Anderson in

nominating prospective new members. Chairman Vidal-Barreto also advised that Mr. Thomas Harrelson was our Board of Governors' (BoG) Campus Liaison.

In conversation with President Ross, Chairman Vidal-Barreto outlined several strategies and targets for FSU that includes strengthening the quality of our programs, our service to the people of North Carolina, maximizing efficiencies (shared services), and ensuring accessibility and financial stability.

HBCU Board Chairs recently convened to discuss collaborations essential to HBCU's. The discussions focused on fundraising and the presentation by General Administration on new legislation and what it means as an HBCU.

Chair Vidal-Barreto attended a Capital Campaign meeting on December 7 and said that the group was energized. She also attended FSU's Winter Commencement where Dr. Dudley Flood was the speaker.

Next steps? Chair Vidal-Barreto requested that at the March Board meeting there be a presentation on what Performance Based Funding means to FSU. She is also working with Institutional Advancement to see how the Board can better assist with the Capital Campaign in her quest to actively support the goals of the institution. Chair Vidal-Barreto's foci encompass the following three strategic goals: funding (Capital Campaign), outcome, and Board engagement. She says that an effective Board should not be a comfortable place.

CHANCELLOR'S REPORT

Chancellor Anderson thanked Trustee Vidal-Barreto for her leadership. He also thanked Trustee Murchison for his leadership and tenure while Chairman of the Board.

Chancellor Anderson called attention to Dr. Young's presentation during the Academic Affairs and Personnel Committee meeting earlier in the day in which Dr. Young spoke about the impact of the budget reductions and how it's tied to enrollment. The Chancellor stated that as a large unit, Academic Affairs has to have constant monitoring and that the deans and chairs have to be visible as we work through the crisis. There are ongoing efforts to increase revenue; twelve (12) grants were funded in the last quarter.

This year's salutatorian, Mario Sutton, worked as an intern at the Oakridge National Laboratory this past summer. Mr. Sutton was offered a job with Lockheed Martin.

With the silent phase of the Capital Campaign in full swing, Chancellor Anderson announced several major gifts from external donors that the university has received thus far. Businessman, Nicholas Perkins, presented the University with a gift of \$100,000. Former Board of Trustee and Chair of the Board, Mr. John "Ben" Brown and his wife Dr. Dorothy Brown, a former faculty professor at FSU, presented the university with a gift of \$25,000. One of the members of the Campaign Leadership Team and

former Coca-Cola representative, Mrs. Adrian Johnson, will line up donors in Atlanta. She has ties to South Africa, as well as regional and national ties. The Chancellor stated that we need one-hundred percent participation from the Board.

The Chancellor's faculty and staff Christmas reception was an opportunity to raise funds for a needy organization. Almost \$1,000 was raised, which went to the Greater Oak Youth Center.

Briefly, Chancellor Anderson spoke about the restructuring of the CIAA offices—upgrading of marketing efforts, restructuring contracts that weren't viable, and completing a cost benefit analysis. The CIAA has hired a new commissioner—Ms. Jacqueline Cunningham. The CIAA is the third largest conference in the U.S., however, the return on investments (ROI) haven't been great.

Chancellor Anderson attended the annual SACS meeting in Dallas, Texas. He is on the Executive Council at SACS. FSU's accreditation is fine for the next ten years.

Several Board members' terms will expire this year and new nominations were submitted. Two members are up for reappointment, while four positions will have to be filled.

CLOSED SESSION

Trustee Donald Porter made a motion to go into closed session to prevent the disclosure of information that is confidential pursuant to North Carolina General Statute 143-318.11(a)(6). Trustee Jermaine Coble seconded the motion. *The motion carried*.

Due to the sensitive nature of the material, staff members were dismissed and no information was recorded during closed session.

OPEN SESSION

The Board of Trustees reconvened in open session.

ADJOURNMENT

The meeting was adjourned at 2:35 p.m.

Respectfully submitted, Donald Porter, Secretary Suzetta M. Perkins, Recorder